



The Corporation of the Township of
NORTH STORMONT
RESOLUTION

Date: March 24, 2026

Resolution No. 068-2026

MOVED BY:

Mayor F. Landry
Deputy Mayor S. Densham
Councillor A. Bugelli
Councillor A. McDonald
Councillor C. Shane

[Signature]

SECONDED BY:

Mayor F. Landry
Deputy Mayor S. Densham
Councillor A. Bugelli
Councillor A. McDonald
Councillor C. Shane

[Signature]

WHEREAS the Township of North Stormont acknowledges the municipal infrastructure including roads, bridges, water and wastewater systems support public safety, vitality and quality of life in Ontario's rural and small urban communities; and

WHEREAS the Ontario Municipal Infrastructure Fund (OCIF) was created in 2015 to assist these communities facing infrastructure deficits that exceed their local revenues; and

WHEREAS in 2022, the Government of Ontario committed to increase the annual OCIF allotment from \$100 million to \$400 million over a five year term, that commitment scheduled to expire at the end of 2026 fiscal year; and

WHEREAS fixed funding levels amid rising labour, materials and climate resilience costs have eroded the purchasing power of the \$400 million envelope jeopardizing smaller municipalities' ability to sustain essential services without incurring unsustainable debt; and

WHEREAS predictable multi-year funding indexed to real work costs is critical for municipalities to develop, finance and execute long range asset management plans, reduce emergency repair work and leverage complementary federal and private infrastructure funding; and

WHEREAS the Township of North Stormont requires a dedicated provincial partner to extend and enhance OCIF funding beyond 2026, ensuring fiscal stability to ensure infrastructure resilience and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED:

1. The Township of North Stormont calls upon the Government of Ontario to extend the annual OCIF allotment of not less than \$400 million beyond its five year term ending in 2026 with no reductions in subsequent provincial budgets.
2. The Province be requested to index the annual OCIF envelope and each individual municipal allotment to the Ontario Consumer Price Index (CPI) calculated on a calendar year basis and disbursed in the first quarter of each year.
3. The Ministry of Infrastructure establish a new five year OCIF funding framework that

guarantees allocation percentages to municipalities enabling long term capital planning and stable cash flow management.

4. The Province undertake a form review of the OCIF allocation at least once every four years incorporating municipal asset management, demographic projections, climate resilience metrics and rural equity considerations.

5. A dedicated contingency reserve of five percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs of project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report including program disbursements, allocation adjustments and reserve expenditures in a transparent publicly acceptable online dashboard.

FURTHERMORE, that the Council of the Township of North Stormont supports the resolution of the Township of Edwardsburgh Cardinal dated September 29, 2025; the resolution of the Municipality of South Huron dated October 20, 2025, the resolution of the Township of Puslinch dated November 15, 2025; the resolution of the County of North Cumberland dated January 28, 2026 resolution of the Township of North Glengarry dated February 23, 2026 regarding the Ontario Community Infrastructure Fund (OCIF); and

FURTHERMORE that this supporting resolution and be circulated to the Premier of Ontario, the Leader of the Official Opposition, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO) and all Ontario municipalities.



CARRIED DEFEATED DEFERRED


Chair

Declaration of Conflict of Interest: A. Bugelli
 Disclosed His/Her/Their Interest
 Vacated His/Her/Their Seat

RECORDED VOTE	
Councillor C. Shane	_____
Councillor A. McDonald	_____
Councillor A. Bugelli	_____
Deputy Mayor S. Densham	_____
Mayor F. Landry	_____

**CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting**

Resolution # 7

Date: Monday February 23, 2026

Moved by: Michael Madden

Seconded by: Carma Williams

WHEREAS the Township of North Glengarry acknowledges that municipal infrastructure—including roads, bridges, and water and wastewater systems—underpins public safety, economic vitality, and quality of life in Ontario’s rural and small urban communities; and

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities; and

WHEREAS in 2022, the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026; and

WHEREAS fixed funding levels amid rising labour, materials, and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities’ ability to deliver and sustain essential services without incurring unsustainable debt; and

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance, and execute long-term asset management plans, reduce emergency repairs, and leverage complementary federal and private infrastructure financing; and

WHEREAS the Township of North Glengarry requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability, and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Township of North Glengarry calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics, and rural equity considerations.

8.13

CASSELLHOLME BOARD OF MANAGEMENT MEETING

HOLME

Compassionate care for life's journey.

THURSDAY, FEBRUARY 19, 2026

MINUTES

Date: Thursday, February 19, 2026

Location: Cassellholme 1st Floor (New Build)

Board Members: Dave Mendicino, Chair
Michelle Lahaye, Vice Chair
James (Jim) Bruce
Chris Mayne
Mark King
Peter Chirico
Robert Corriveau

Staff: Angie Punnett, Administrator
Camille Bigras, QI Director
Billy Brooks, CFO
Tiffany Chapman, Secretary
Anita Brisson, Project Manager

Regrets:

Guests: Monique Peters, Family Council
Jamie Lowery, Johanne B., Larry Fuld,
Maikel, John (ZOOM)

	ITEM	ACTION
A. CALL TO ORDER		
	MEETING RECORDED "Moved by Peter Chirico and seconded by Michelle Lahaye that the meeting be called to order at 5:00 p.m." Res. #016-26	Carried
1. Approval of Agenda		
	Move: 4.1 to 8.3 16 Bed Cultural Designation Change: 8.3 to 8.4 – Cassellholme Governance Structure "Moved by Robert Corriveau and seconded by Peter Chirico that the Board approved the Agenda for this meeting, as amended." Res. #017-26	Carried
2. Conflict of Interest		
	Mark King declared on conflict on 8.4 – Cassellholme Governance Structure "Moved by Michelle Lahaye and seconded by Jim Bruce that only one Board Member present has declared a conflict of interest." Res. #018-26	Carried
3. Approval of Minutes		
	3.1 Approval of the Minutes of the Regular Board Meeting held on January 29, 2026 "Moved by Jim Bruce and seconded by Michelle Lahaye that the minutes of the Regular Board Meeting, held on January 29, 2026 be adopted as presented." Res. #019-26	Carried

4. New Business	
	<p>4.1 16 Bed Cultural Designation Moved to 8.3 on Agenda</p>
5. Redevelopment	
	<p>5.1 Construction Update Maple completely down – Apple almost completely demoed Cleaning of the site progressing very well Frozen sprinkler – being monitored Millwork deficiencies being fixed – tub room tracks don't line up being fixed also Hot water being monitored and under control</p>
6. Operations	
	<p>6.1 Operations Update 6.1.1. Quality Update Focusing on resident falls – increase in falls around time of move Looking at the falls now they are beginning to decrease again Less falls observed in new section of building – less clutter Education with staff – focusing on professional communication Behavior Support – Physical responsive behaviors</p> <p>6.1.2 Operations Update 2 orders received from the Ministry Staffing model – unit based had pros/cons – changed to move between multiple units Door alarms installed End of life/palliation – lead roll Family orientation night BSU finalized – staff training/schedules etc. in the works</p> <p>6.1.3 Ministry Inspection Noted above</p> <p>6.2 Financial – Cassellholme 2025 Q4 Financial Report William went through financial report in detail</p> <p><i>“Moved by Peter Chirico and seconded by Jim Bruce that the Board approve the year-to-date Long Term Care operating budget-to-actual results for the period ending December 31st, 2025 (Corresponds to Pages 7-9).”</i></p> <p>Res. #020-26 <u>Carried</u></p> <p><i>“Moved by Chris Mayne and seconded by Mark King that the Board approve the redevelopment capital budget-to-actual results from commencement to December 31st, 2025, and forecasted capital levy estimates. (Corresponds to Pages 10-11)”</i></p> <p>Res. #021-26 <u>Carried</u></p> <p><i>“Moved by Michelle Lahaye and seconded by Robert Corriveau That the board approve the Community Support Services budget-to-actual results for the period of April 1st to December 31st, 2025. (Corresponds to Pages 12-13).”</i></p> <p>Res. #022-26 <u>Carried</u></p>
7. Finance and Governance Policy Review	

8. In-Camera

Guests left the meeting & Zoom Meeting Ended

“Moved by Robert Corriveau and seconded by Peter Chirico that the Board proceed to an In-Camera session at 6:06p.m.”

Res. #023-26

Carried

8.1 Approval of the In-Camera Minutes – dated January 29, 2026

In-Camera Motion – Res. #024-26

8.2 Redevelopment Matters

8.2.1 Legal

8.2.2 Financial

In-Camera Motion – Res. #025-26

8.3 16 Bed Cultural Designation

Anita Left the Meeting

8.4 Cassellholme Governance Structure

In-Camera Motion – Res. #026-26

In-Camera Motion – Res. #027-26

“Moved by Robert Corriveau and seconded by Peter Chirico that the Board approve the In-Camera Session to be adjourned at 7:07p.m.”

Res. #028-26

Carried

“Moved by Jim Bruce and seconded by Robert Corriveau whereas Bylaw Section 7.02(f)(iii) allows the Board to declare vacancies on the Cassellholme Board of Directors, Be It Resolved That the Board of Directors of Cassellholme, having considered matters in-camera, hereby declares two (2) vacant seats on the board, previously held by Mark King and Chris Mayne. Further Be It Resolved That the City of North Bay be formally notified of these vacancies and requested to provide two (2) new appointees to fill the vacant Board positions.”

Recorded Vote:
Jim Bruce – Yes
Robert Corriveau – Yes
Peter Chirico – Yes
Dave Mendicino – Yes
Michelle Lahaye – Yes

Res. #029-26

Carried

B. CORRESPONDENCE

C. REQUEST FOR FUTURE AGENDA ITEMS

D. DATE OF NEXT MEETING

Thursday, March 26, 2026 – Cassellholme Auditorium – 5:00 p.m.

E. ADJOURNMENT

“Moved by Michelle Layhaye and seconded by Jim Bruce that the meeting be adjourned at 7:09p.m.”

Res. #030-26

Carried

Secretary

Chairman

February 16, 2026

Subject: Cassellholme Redevelopment Update – February 2026

CONSTRUCTION OVERVIEW

Phase 00 - Work complete.
Phase 1-A – Work complete
Phase 1-B - Work complete, minor deficiencies outstanding.
Phase 2 – In Progress

SCHEDULE STATUS

Phase 2 schedule is included with this report and is updated to reflect the Phase 2 start date of December 3, 2025, and includes progress up to the date of this report.

PHASE 1-B

- Patient lift track placement correction - Pricing has been submitted as RFE 252 and a Change Order is pending. Layout corrections will take place the week of Feb. 16, 2026.
- Archmill minor deficiencies remain. Could not complete all first week of February

PHASE 2

- Demolition in progress: Maple as been removed, Apple in progress.

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

Action	Sub Actions	Due Date
Resident Communication	Updating website	February
Bed Application - DSU & Indigenous	DSU approved; still reviewing the Indigenous unit funding	ongoing
FF&E Review	monthly review as P2 commences; Inventory List Review for P2	ongoing
Ministry submissions	monthly progress reports, draws, ministry financials and insurances - submissions monthly	ongoing
P1 Millwork deficiencies	some servery work and ongoing maple wood deficiencies almost complete; First of 2 visits - Feb 2-6; next visit still to be scheduled	February
P2 Project Schedule Review	bi-weekly	ongoing
P2 Parking		Summer 2027
Storage Area list	to do a post move review of any changes to be added to P2; need to still get shelving for storage spaces	February
Hose Cabinets	hose cabinets in the new building - tbd	January
Art Fundraising	ideas have been noted and small WG; including Creative Industries - WG to assemble soon to allow for art in the	Spring
Art Work - RHA and P1	Artwork underway and will provide updates as artist submits	ongoing
Wood at mill for purpose		2027
Outdoor Space	to purchase furniture in the spring that was not purchased in November	May
HCR - Movers	to be reviewed 6 months prior to move	winter 2027
IT	no action at this time - any additions for P2 - FF&E will be added	
Furniture	all itemized and pre-selected and ready for order	
Nurse Call	Austco and Percon and Clinical to do a post move review of any changes to be added to P2	March
Medication Safety & Room Review	to do a post move review of any changes to be added to P2	March
Nursing Station	to do a post move review of any changes to be added to P2	March
Office Review	to do a post move review of any changes to be added to P2	March
Activity Rooms planning	to do a post move review of any changes to be added to P2	March
Clinical Staffing Plan	to be reviewed 6 months prior to move	
Door and Keypad Locks	to do a post move review of any changes to be added to P2	March
Wayfinding	to do a post move review of any changes to be added to P2	March
Miller waste process	to do a post move review of any changes to be added to P2	March
Kitchen Planning	to do a post move review of any changes to be added to P2	March
Trina's staffing plan	to be reviewed 6 months prior to move	
Storage Areas and supplies	to do a post move review of any changes to be added to P2	March
Inventory Management Solution and Process	to do a post move review of any changes to be added to P2	March
Medlets	order; to do a post move review of any changes to be added to P2	March
Remar strips	order; to do a post move review of any changes to be added to P2	March
Fire plan	to do a post move review of any changes to be added to P2	July

Change Order Log - Feb 16 2026

Person	RFE	RFE	PC	CD	SI	RFI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	Contract Time (days)
	1	1					1	Millwork revisions/clarifications	Coordination	Approved	18-Feb-22	17-Mar-22	28-Mar-22	\$4,553.93	\$4,553.93	
	2	2	1				2	Emergency Switchboard revisions	Coordination	Approved	17-Feb-22	17-Mar-22	28-Mar-22	\$4,519.20	\$4,519.20	
	3	3					2	Increase Builders Risk insurance to include Soft Costs	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
	4	4					2	Cost associated to add Wrap Up Insurance Policy	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$282,579.86	\$282,579.86	
	5	5R1	2				2	Door revisions	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
	6	6	3				2	Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
	7	7	9					Removal existing foundations (Limit rate only - see RFE 16)	Cancelled	Cancelled	21-Apr-22	25-Apr-22				
	8	8	16				6	Provide new water valve at property line	AHJ	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
	9	9	4				41	North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
	10	10	5				7	Elevator pit lighting revisions	AHJ	Approved	29-Mar-22	09-May-22	16-May-22	(\$1,361.00)	(\$1,361.00)	
	11	11	6				8	Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	(\$6,000.00)	(\$6,000.00)	
	12	12 R1					9	Millwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	07-Apr-22	09-May-22	19-May-22	(\$11,906.00)	(\$11,906.00)	
	13	13						CANCELLED - Drawer modifications (SEE RFE 12R1)	Cancelled	N/A			01-Jun-22			
	14	14	17				12	Temporary hydrant at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
	15	15R2	7R1				36	Phase 1 Temporary door revisions and hardware coordination	Coordination	Approved	02-Dec-22	06-Dec-22	10-Jan-22	\$4,539.70	\$4,539.70	
	16	16R2	9				15	Removal of existing foundations	Site Condition	Approved	21-Apr-22	20-May-22	27-Jun-22	\$70,326.38	\$70,326.38	
	17	17	11				11	Hardware revisions to Door V101	Coordination	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
	18	18R2	18				14	Revise pipe material storm main at Olive St.	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,889.40	\$15,889.40	
	19	19	12				10	Temporary lighting in courtyard parking	Site Condition	Approved	13-May-22	20-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
	20	20R1	8				13	Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	01-Jun-22	\$1,512.50	\$1,512.50	
	21	21R1					16	Temporary Door Hardware supplied by Owner's Security Provider	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	(\$6,650.00)	(\$6,650.00)	
	22	22	23					Investigate/repair storm line blockage near property line at Olive St.	Site Condition	Cancelled	23-Jun-22	06-Jul-22				
	23	23R2			19R1		17 R	Corrections and revisions to parking lot line in temporary and east parking areas	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
	24	24R4	23R1				18	Revision to temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	(\$8,416.88)	(\$8,416.88)	
	25	25R1	25R1				18	Revision to waterline connections to existing building - Revised	Site Condition	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,426.23	\$42,426.23	
	26	26	20				19	Revision to electrical panel E-1-C	Coordination	Approved	02-Jun-22	09-Aug-22	11-Aug-22	\$6,702.35	\$6,702.35	
	27	27R1	19R1				23	Revise acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	(\$66,054.48)	(\$66,054.48)	
	28	28			23		20	Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
	29	29R3	28				33	Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
	30	30	26				21	Revision to under-slab plumbing and inlets	Coordination	Approved	26-Jul-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
	31	31	10				40	Revision to the Fire and combination fire/smoke dampers	AHJ	Approved	26-Apr-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
	32	32R1	14					Door frame material revisions along corridor 1165	Design Improvement	Not Accepted	31-Aug-22	31-Aug-22				
	33	33					24	Revised wood frame design for Jams	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	(\$12,750.00)	(\$12,750.00)	
	34	34R4	21R3				29	Provide new grounding loop for new building service	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$77,892.15	\$77,892.15	
	35	35R3	27R2				35	Delete deck mounted soap dispensers	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-23	(\$4,081.00)	(\$4,081.00)	
	36	36R4	15R1				117	Door hardware revisions to door 1147a	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$4,785.00	\$4,785.00	
	37	37	13R				31	Janitor room door revisions	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$10,606.20	\$10,606.20	
	38	38	29				22	Existing Service Plug Requirement	AHJ	Approved	31-Aug-22	23-Sep-22	10-Oct-22	\$2,414.10	\$2,414.10	
	41	41	24R1				32	Provide piles on type 'D' fire radiation in trench in Auditorium 1005	Coordination	Approved	22-Sep-22	17-Oct-22	15-Nov-22	\$23,009.80	\$23,009.80	
	39	39	31					After hours paving of East Parking Lot	Owner Requested	Cancelled	16-Sep-22					
	40	40R1	32R1				25	Additional curb at edge of existing parking area	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
	47	47R1	33				43	Structural revisions to Phase 1 Framing, Phase 2 Framing, pile caps and piles	Site Condition	Approved	21-Sep-22	29-Sep-22	06-Oct-22	\$61,577.36	\$61,577.36	780
	42	42R1	34				26	Water storage tank layout and structural revisions	Coordination	Approved	23-Sep-22	11-Jan-23	11-Jan-23	\$17,038.71	\$17,038.71	4
	43	43	33R				61	Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	26-Sep-22	14-Oct-22	27-Oct-22	\$3,597.83	\$3,597.83	
	53	53	36R2				44	Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jun-23	\$11,864.96	\$11,864.96	
	45	45	37				30	Revision to light fixtures P5 and P6	Coordination	Approved	09-Nov-22	13-Dec-22	26-Jan-23	\$9,497.44	\$9,497.44	
	48	48	38				37	Structural beam revisions at Block 8 roof terraces balconies	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
	49	49R2			36R1		60	Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
	46	46			7R1		28	Provide slab Mounting brackets for smoke shelter	Site Condition	Approved	20-Jan-23	10-Mar-23	28-Jun-23	\$2,768.37	\$2,768.37	
	51	51R1	39				38	Add smoke detectors in corridors of RHA areas	Coordination	Approved	17-Oct-22	25-Oct-22	01-Nov-22	\$1,050.68	\$1,050.68	
	44R1				22		34	Provide additional steel modifications outlined in S #22	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
	56	56	41					Additional elevator controls	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
	54	54	42				45	Revision to sliding door frame details	Coordination	Pending	07-Dec-22					
	54R1	54R1	42				46	Provide fixed mirrors in Staff washrooms	Coordination	Approved	21-Dec-22	08-Feb-23	28-Feb-23	\$8,781.50	\$8,781.50	
	52	52			39		48	Correct the cost of fixed mirrors from C046	Coordination	Approved	10-Jan-23	03-Mar-23	21-Mar-23	\$2,035.00	\$2,035.00	
	55	55	43				39	Provide relay bases on smoke detectors related to door hold opens for S #39	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
	57	57	44				47	Revise range hood colour	Owner Requested	Cancelled	18-Jan-23					
	54R1	54R1			41		42	Revision to LR2 & LR2-1 lavatory fixtures	Coordination	Approved	18-Jan-23	17-Jan-23	21-Feb-23	\$5,193.10	\$5,193.10	
	60	60	46				52	Remedial modifications to pile caps and grade beams - Phase 1	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	4
	95	95	47				79	Revisions to operable window vent type	Coordination	Cancelled	08-Feb-23					
	72	72R3	47				73	Modifications to generator ESB breakers	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
	59	59	48R				73	Revise office door locations, electrical from PC47	Owner Requested	Approved	23-Mar-23	08-Sep-23	09-Sep-23	\$10,312.50	\$10,312.50	
	62	62R2	49				49	Revisions to electrical to accommodate Kitchen Equipment Phase 1	Owner Requested	Approved	15-Aug-23	15-Aug-23	07-May-24	\$11,985.60	\$11,985.60	
			50				54	Typical Bedroom Mockup	Coordination	Approved	14-Feb-23	17-Mar-23	22-Mar-23	\$501.60	\$501.60	
			51				50	Revised rated floor assembly IULC Listed Design No.	Owner Requested	Approved	09-Mar-23	03-May-23	06-Jun-23	\$75,577.95	\$75,577.95	
			52				50	Revision to select light fixtures to alternate product	Cost Saving	Cancelled	22-Mar-23					
			52				57	Delete select cubical curtains and provide track breaks in patient lift tracks	Design Improvement	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
									Coordination	Approved	29-Mar-23	12-May-23	01-Jun-23	(\$5,382.50)	(\$5,382.50)	

75	75R1	53		69	Electrical revisions for elevator connections	Coordination	Approved	30-Mar-23	29-Jun-23	03-Aug-23	\$18,212.70	\$18,212.70
		54			Revisions to interior expansion joints types	Coordination	Cancelled	30-Mar-23				
68	68	55		56	Existing Water Room pull station	Coordination	Approved	05-Apr-23	17-May-23	23-May-23	\$1,142.80	\$1,142.80
67	67	56		55	Revision to brace frame V8305	Coordination	Approved	17-Apr-23	12-May-23	18-May-23	\$1,164.02	\$1,164.02
82	82R2	57R		78	Revision to biometric readers	Owner Requested	Approved	18-Apr-23	01-Sep-23	25-Sep-23	\$21,023.00	\$21,023.00
64	64			49	Tree Removal at End of Block B	Site Condition	Approved	03-Nov-22	20-Apr-23	26-Apr-23	\$2,117.50	\$2,117.50
66	66R1	58		68	Clarification to area drains	Coordination	Approved	20-Apr-23	19-Jul-23	27-Jul-23	\$25,942.40	\$25,942.40
77	77R1	59		85	Fiber optic connection to existing building	Coordination	Approved	02-May-23	25-Jul-23	12-Oct-23	\$10,118.90	\$10,118.90
78	78	60		63	Additional spotlight in Bedroom Type "D"	Coordination	Approved	02-May-23	26-Jun-23	04-Jul-23	\$2,865.30	\$2,865.30
		61			Revision to clarify clay unit product	Discontinued Product	Pending	09-May-23				
71	71	62R		59R	Modifications to elevator framing for door supports and additional p1 ladder	Coordination	Approved	23-May-23	05-Jun-23	27-Jun-23	\$66,131.08	\$66,131.08
		63			Patching of existing asphalt drive ways	Owner Requested	Cancelled	23-May-23				
81	81	64		65	Flooring revisions	Coordination	Approved	25-May-23	07-Jul-23	20-Jul-23	\$7,090.72	\$7,090.72
80	80R2	65		84	Owner requested revisions to Kitchen Equipment	Owner Requested	Approved	25-May-23	22-Sep-23	03-Oct-23	\$68,113.10	\$68,113.10
73	73	66		62	Delete kitchen equipment soap and towel dispenser accessories	Owner Requested	Approved	25-May-23	20-Jun-23	27-Jun-23	(\$2,610.00)	(\$2,610.00)
126	126R2	67R3		115	Tie-in to existing fire alarm and PA systems	Coordination	Approved	30-May-23	21-Mar-24	12-Apr-24	\$18,950.80	\$18,950.80
87	87	68		70	Revision to louvers	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$660.00	\$660.00
68	68	69		58	Patent lift system power supply covers	Owner Requested	Approved	01-Jun-23	05-Jun-23	22-Jun-23	\$10,222.30	\$10,222.30
83	83	70		67	Revision to stair guard assembly	Coordination	Approved	06-Jun-23	19-Jul-23	26-Jul-23	\$726.00	\$726.00
84	84	71		66	Revision to Ceramic tile type CT1 in select rooms	Owner Requested	Approved	15-Jun-23	19-Jul-23	25-Jul-23	\$0.00	\$0.00
74	74R1	72R		64	Temporary support angles for Block C structural frame	Coordination	Approved	13-Jun-23	28-Jun-23	04-Jul-23	\$10,563.30	\$10,563.30
69	69R1			71	Removal of existing foundations at electrical duct bank trench	Site Condition	Approved	14-Jun-23	07-Jul-23	09-Aug-23	\$10,095.80	\$10,095.80
76	76R3	61		72	Revision to clay unit masonry product	Coordination	Approved	09-May-24	26-Jun-24	12-Aug-24	\$55,860.00	\$55,860.00
		73			Revised soil surface finish colour on millwork M30 & M31	Owner Requested	Cancelled	12-Jul-23				
		74			Additional structural support at 5th floor trench drain	Coordination	Pending	12-Jul-23				
90	90	75R		74	Revised detail at expansion joint at grout 23 between 5 & 7/T.2	Coordination	Approved	12-Jul-23	14-Aug-23	24-Aug-23	\$8,513.40	\$8,513.40
92	92			75	Revised rebar stirrups at elevator conduit duct bank	Coordination	Approved	18-Jul-23	23-Aug-23	30-Aug-23	\$1,016.20	\$1,016.20
93	93		148	76	Revision to window sill support material detail	Contractor Requested	Approved	23-Aug-23	29-Aug-23	05-Sep-23	\$3,312.89	\$3,312.89
102		76		86	Coring of Foundation for temporary generator connection	Coordination	Approved	25-Jul-23	03-Oct-23	11-Oct-23	\$3,850.00	\$3,850.00
101	101R3	76R2		91	Connection for Portable Genset and Lead Bank Testing	Owner Requested	Approved	06-Feb-24	22-Feb-24	12-Mar-24	\$16,723.25	\$16,723.25
94	94	77		77	Revision to jockey pump electrical feed	Coordination	Approved	26-Jul-23	01-Sep-23	12-Sep-23	\$5,904.80	\$5,904.80
98	98	78		82	Revised wall depth in laundry rooms to accommodate 4" drain pipe	Coordination	Approved	27-Jul-23	19-Sep-23	03-Oct-23	\$246.50	\$246.50
108	108	79		111	Delete fire damper at return air duct in penthouse level	Coordination	Approved	31-Jul-23	24-Oct-23	21-Mar-24	(\$49,700)	(\$49,700)
97	97R1	80R		81	Revised wall thickness to accommodate pipe size	Coordination	Approved	03-Aug-23	19-Sep-23	03-Oct-23	\$1,090.10	\$1,090.10
96	96	81		83	Domestic booster pump power feed	Coordination	Approved	23-Aug-23	13-Sep-23	02-Oct-23	\$6,792.50	\$6,792.50
		82		156	Revision to Draw St. entrance sanitary & storm pipes for interferences	Coordination	Approved	28-Aug-23	11-Feb-25	25-Feb-25	\$54,487.51	\$54,487.51
105	105	83		88	Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Approved	15-Sep-23	10-Sep-23	24-Oct-23	\$5,335.90	\$5,335.90
		84			Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Cancelled	15-Sep-23				
85	85	85	67	80	Ductwork revisions related to S#87	Coordination	Approved	06-Jun-23	02-Aug-23	25-Sep-23	\$1,439.90	\$1,439.90
103	103R1	85		89	Additional louvre colour	Coordination	Approved	02-Oct-23	30-Oct-23	10-Nov-23	\$1,300.00	\$1,300.00
106	106	86		87	Chiller Support Frames	Coordination	Approved	02-Oct-23	17-Oct-23	18-Oct-23	\$42,145.73	\$42,145.73
112	112R1	87		96	Revised light fixture type U & U1	Coordination	Approved	17-Oct-23	29-Nov-23	07-Jan-24	\$2,753.30	\$2,753.30
114	114	88		94	Revised storm drain piping from the roof of Star Shaft #5	Coordination	Approved	26-Oct-23	14-Nov-23	05-Dec-23	\$8,269.80	\$8,269.80
120	120R4	89		114	Add digital men board connections at each dining area	Owner Requested	Approved	31-Oct-23	01-Apr-24	12-Apr-24	\$15,745.40	\$15,745.40
116	116	90		100	Additional roof anchors at chimney for Boiler #1	Coordination	Approved	01-Nov-23	20-Nov-23	10-Jan-24	\$35,019.60	\$35,019.60
		91		97	Revision to flooring materials in corridors and resident vestibules	Owner Requested	Approved	08-Nov-23	22-Nov-23	07-Jan-24	\$0.00	\$0.00
		92			Provide a permanent load bank for generator testing	Coordination	Pending	08-Nov-23				
132	132R2	93		127	Revision for door controls	Coordination	Approved	10-Nov-23	08-May-24	23-May-24	\$55,073.65	\$55,073.65
117	117	94		93	Ground connection from pole to transformer	Coordination	Approved	14-Nov-23	24-Nov-23	27-Nov-23	\$9,122.90	\$9,122.90
104	104R2			90	Additional track components for lift track in room 5091 - Submittal 135	Coordination	Approved	30-May-23	31-Oct-23	10-Nov-23	\$2,448.60	\$2,448.60
111	111R1		91R2	92	Revision to ductwork related to ERW1 and S#91R2	Coordination	Approved	15-Sep-23	16-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40
		95R			Typical resident wardrobe storage hinges	Owner Requested	Cancelled	20-Nov-23				
121	121R2	96R		102	Typical resident room and washroom millwork revisions	Owner Requested	Approved	22-Nov-23	09-Jan-24	15-Jan-24	\$28,778.20	\$28,778.20
123	123R2	97R		101	Revision to resident room drapes	Owner Requested	Approved	22-Nov-23	08-Jan-24	10-Jan-24	\$4,059.00	\$4,059.00
		98			Additional lighting protection	Coordination	Cancelled	27-Nov-23				
125	125R2	99R		103	Toggle switch at rafter disconnector in soiled utility rooms	Coordination	Approved	29-Nov-23	11-Jan-24	15-Jan-24	\$1,651.10	\$1,651.10
135	135R1	100		105	Revised drainage for balcony/roof areas	Coordination	Approved	29-Nov-23	15-Feb-24	27-Feb-24	\$19,183.78	\$19,183.78
110	110R1		80	95	Costs associated with piping clarification in S#80	Coordination	Approved	15-Aug-23	30-Nov-23	14-Dec-23	\$22,236.50	\$22,236.50
		101			Delete telephone cables between communications cabinets	Owner Requested	Cancelled	19-Dec-23				
				33	Phase 2 Piling	Site Condition	Approved	08-Jan-24	08-Jan-24	10-Jan-24	\$0.00	\$0.00
129	129R1	102		104	Revision to Clean Utility Millwork M13	Owner Requested	Approved	22-Dec-23	24-Jan-24	30-Jan-24	(\$29,960.00)	(\$29,960.00)
134	134R2	103		112	Delete resident room lower entertainment boxes	Owner Requested	Approved	02-Jan-24	15-Mar-24	03-Apr-24	(\$112,848.00)	(\$112,848.00)
133	133	104		106	Revisions to Phase 2 Structural Steel	Coordination	Approved	04-Jan-24	02-Feb-24	27-Feb-24	\$13,389.24	\$13,389.24
136	136	105		118	Wanderguard elevator control tie-in	Coordination	Pending	08-Jan-24	17-Apr-24	29-Apr-24	\$32,157.40	\$32,157.40
				98	Asphalt deficiency warranty extension	Deficiency Reconciliation	Approved	06-Dec-23	14-Dec-23	11-Jan-24	(\$7,500.00)	(\$7,500.00)
127	127			99	CSA IPAC training course	Contractor Requested	Approved	10-Nov-23	02-Jan-24	11-Jan-24	(\$550.00)	(\$550.00)
139	139R	106		109	Revision to Block D sub rooms	Coordination	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$7,681.30	\$7,681.30
148	148R1	107		122	Support posts for formed slab system in stairwells	Owner Requested	Approved	31-Jan-24	01-May-24	07-May-24	\$53,607.07	\$53,607.07
141	141	108		108	Revised outlet locations in Type C Bedrooms	Owner Requested	Approved	08-Feb-24	23-Feb-24	07-Mar-24	\$1,907.40	\$1,907.40
140	140			107	Delete sliding band detail at Penthouse	Cost Saving	Approved	21-Feb-24	21-Feb-24	27-Feb-24	(\$10,600.00)	(\$10,600.00)
137	137			110	Slab edge firestop detail revision	Coordination	Approved	09-Feb-24	04-Mar-24	07-Mar-24	\$39,165.00	\$39,165.00
145	145			113	Extent of glass edge at curtain wall block C - Phase 1	Coordination	Approved	22-Mar-24	22-Mar-24	04-Apr-24	\$3,637.92	\$3,637.92
		109R			Clarification to temporary soffits and heating details	Cancelled	Pending	07-Mar-24				
146	146	110		116	Add floor S136 and associated hardware	Coordination	Approved	04-Mar-24	05-Apr-24	26-Apr-24	\$11,698.50	\$11,698.50

147	147R1	111R		135	Revisions to communication cabinets racks and distribution	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.00	\$22,195.80
150	150	112		123	Radiant heater piping enclosures	Coordination	Approved	22-Apr-24	22-Apr-24	22-May-24	\$9,624.86	\$9,624.86
151	151	113		119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	20-Apr-24	07-May-24	23-May-24	\$5,564.06	\$5,564.06
152	152R1	114		126	Revisions to water room door hardware	Coordination	Approved	02-May-24	01-May-24	07-May-24	\$14,213.38	\$14,213.38
156	156	116R		121	Revision to handrails and base bumpers	Coordination	Approved	24-Apr-24	24-Apr-24	24-May-24	\$1,540.57	\$1,540.57
153	153			129	Revision to cabinet locks	Owner Requested	Approved	01-May-24	24-Apr-24	07-May-24	(\$500.00)	(\$500.00)
154	154		393	124	Delete Sprinkler Control Valve	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
158	158	117		128	Add temporary heat trace system to pipes at underside of sewer 2078 & 2086	Coordination	Approved	11-Apr-24	06-May-24	24-May-24	\$29,342.14	\$29,342.14
157	157	118		132	Phase 1 - Roof level sun control outrigger support	Coordination	Approved	13-May-24	30-May-24	06-Jun-24	\$2,971.10	\$2,971.10
160	160	119R		125	Kill switch for Ground Floor Servicy 1067	Coordination	Approved	10-May-24	10-May-24	23-May-24	(\$4,132.80)	(\$4,132.80)
159	159			133	Additional exit signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$23,341.00	\$23,341.00
163	163	120		134	Add end enclosures to sneeze guards	AHJ	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
162	162	121R		122	Brick support at level 2 balcony/roof	Coordination	Pending					
				130	Delay Claims Settlement	Coordination	Approved	04-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
148	149			131	Additional cubic curtains Phase 2	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
				123	Replace damaged trees by winter salt at highway	Site Condition	Cancelled	08-Jul-24	19-Jul-24		\$34,672.55	
168	168R	124		138	Grounding and canifications for pumps P6, P7, P20 & P21	Coordination	Approved	18-Jul-24	09-Aug-24	29-Aug-24	\$1,821.00	\$1,821.60
167	167			136	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	22-Jul-24	22-Jul-24	29-Jul-24	\$1,056.00	\$1,056.00
169	169R	125		137	Revision to soffit detail at 1054 & 1075	Coordination	Approved	22-Jul-24	07-Aug-24	14-Aug-24	\$5,908.76	\$5,908.76
				126	Add hot water recirculation line to washers	Design Improvement	Cancelled	23-Jul-24		11-Sep-24		\$0.00
				127	Generator shore power circuit	Coordination	Approved	07-Aug-24	03-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
				128	Revision to 5th Floor Dining Windows & exhaust duct	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
				129	Rework roof drain above 5th floor balcony	Coordination	Approved	19-Aug-24	11-Sep-24	19-Sep-24	\$4,275.35	\$4,275.35
175	175R	130R		143	Revised - Insulation Be-in at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
171	171		135	139	Credit for revisions to RW valves from S#135	Cost Saving	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(\$4,964.00)	(\$4,964.00)
		131		142	Revised - Gas detection in generator room #6011	Regulatory Change	Pending	06-Nov-24				
		132		144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
				137	Clarification to handrail corners	Coordination	Approved	24-Jul-24				
				138	Compositly Slab Crack remediation	Coordination	Approved	14-Sep-24				
				142	Outwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
				141	Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
				143	Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
		133		146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
		144R(2)			Revised (2) - Temporary link connection details	Coordination	Approved	16-Oct-24				
				145	Clarification to boiler breaker feeds and temp link heaters	Coordination	Approved	08-Oct-24				
				146	Revised railing at column 12 I.F	Coordination	Approved	10-Oct-24				
177		141R		145	Reframing and hardware revision relative to S#141R	Coordination	Approved	08-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
		147		147	Clarification to typical windows drainage	Coordination	Approved	22-Oct-24				
181	181	134		147	Add Handrails to link	Architect omission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
				148	Clarification to shaft bottom closure location	Coordination	Approved	30-Oct-24				
				149	Clarification to penthouse glycol tank wiring	Coordination	Approved	06-Nov-24				
				150	Revision to fireplace hearth stone in 5115	Coordination	Approved	19-Nov-24				
				151	Cancelled- Miscellaneous Structural Clarifications	Coordination	Approved	02-Jan-25				
180R		144R2		148	Temporary Link Connection details	Coordination	Approved	15-Nov-24	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
				152	Revisions breakers and raceway at IT Room 6003	Coordination	Approved	20-Nov-24				
				149	Gas detection controller in generator room 6011	Coordination	Approved	02-Dec-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
				153	Austro Nurse Call alert info	Coordination	Approved	09-Dec-24				
				154	Revised FHC location main floor phase 3	Coordination	Approved	11-Dec-24				
135				152	Modify alternating tread ladder construction in penthouse	Coordination	Approved	12-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
				155	Revision to dryer surround opening dimensions	Coordination	Approved	06-Jan-25				
				150	Add Handrails to link (2nd part)	Coordination	Approved	17-Dec-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
136				151	Temporary cladding at lounge bump-out to existing construction	Coordination	Approved	06-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
				156	Revisions 2 Clarification to gypsum ceilings in stairwells	Coordination	Approved	11-Mar-25				
				137	Clarification to balcony soffit heights	Coordination	Approved	14-Jan-25				
137				154	Provide cricketsed backslope insulation between ERV#1 and MVU#2	Person	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
138				155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
139					Cancelled- Provide range hood in gathering space kitchen 5116a	Owner Requested	Approved	11-Mar-25				
140				153	Millwork revisions for site coordination issues	Coordination	Approved	22-Jan-25	30-Jan-25	07-Feb-25	\$1,670.35	\$1,670.35
191		158		159	Furn-out around FA panel in Med room 1070	Coordination	Approved	30-Jan-25	11-Mar-25	25-Mar-25	\$1,247.07	\$1,247.07
		159			Revision to ceiling bulkheads in corridor 5082 and 5099	Coordination	Approved	03-Mar-25				
		160			Revised - Ceiling height in corridor 5081	Coordination	Approved	30-Jan-25				
		141		157	Modify stainless steel count 2078	Coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
		161			Revision to fireplace hearth stone in 5115	Coordination	Approved	12-Feb-25				
192	142			160	Revised counter support at M60 under counter fridge	Owner Requested	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
193R1	143			165	Temporary Cladding of columns exposed to exterior in P1	Coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,963.13	\$10,963.13
		162			Revision to shower floor drains for sheet flooring	Coordination	Approved	23-Mar-25				
194R1	144			158	Modify rated wall at Room 5115 to suit piping	Coordination	Approved	23-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
		163			Revisions to door frame protection	Coordination	Approved	01-Feb-25				
		164			Revised 2 Relocate Shower room storage cabinets	Coordination	Approved	24-Mar-25				
		145			Cancelled Add LCD Austro annunciator displays for nurse call in P1	Coordination	Approved	15-Apr-25				
		165			Clarifications on IT room 6003 panel terminations and rack equipment locations	Coordination	Approved	25-Feb-25				
196	146			162	Horizontal cable management and access control data drop	Coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20

			166	Drywall bulkhead control joint locations	coordination	Approved	03-Mar-25						
			167	Clarification to expansion joint details	coordination	Approved	04-Mar-25						
	147			Cancelled: Add closure panel to back pans on 3rd floor curtainwall	coordination	Approved	07-Apr-25						
	202R1	148		166 Door hardware revisions	request/coordination	Approved	10-Mar-25	09-Apr-25	15-Apr-25	\$20,851.60	\$20,851.60		
				168 Revised Kitchen hood in gathering space kitchen	coordination	Approved	11-Mar-25						
				169 install heat pump in shower room 5105	coordination	Approved	11-Mar-25						
195R1	149	164R2	161	Revised: Filter panels and relocated upper cabinets of S#164 Revised 2	coordination	Approved	24-Mar-25	18-Mar-25	04-Apr-25	\$804.65	\$804.65		
197	150R		171	Wall closure at scaff construction in Janitor Room 1069	coordination	Approved	20-Mar-25	02-Apr-25	02-Apr-25	\$3,241.99	\$3,241.99		
			170	Revision to cubical curtains in tub rooms	coordination	Approved	17-Mar-25						
			172	Revised Closure at hopper fixture SS#2 base to wall	coordination	Approved	08-Sep-25						
			151	Revise fireplace hearth material	coordination	Approved	24-Mar-25						
199	152		164	Revised Sentronic closers to 24V	coordination	Approved	24-Mar-25	07-Apr-25	07-Apr-25	\$6,264.50	\$6,264.50		
	153		167	Revision to ceiling in lobby 5002	coordination	Approved	25-Mar-25	09-Apr-25	15-Apr-25	\$0.00	\$0.00		
			175	Installation of TV mounts in residents rooms	as per contract	Approved	15-Apr-25						
			174	Clarification on location of replace switches	coordination	Approved	02-Apr-25						
			173	Revision to BF operator buttons	coordination	Approved	02-Apr-25	02-Apr-25	05-May-25	\$55,094.44	\$55,094.44		
	154		168	Cabinet lock revisions for keying	owner request	Approved	17-Apr-25	17-Apr-25	27-Apr-25	\$856.90	\$856.90		
			176	Austco nomenclature and IT info clarification	coordination	Approved	28-Apr-25						
	155		177	Revised: Revision to storm line serving existing building at Apple Wing	Design Improvement	Approved	06-Oct-23						
			178	Ceiling height revisions in corridors 1030, 1032	Design Improvement	Approved	06-May-23						
			179	Comms cabinet in block c level 5	Design Improvement	Approved	14-May-23						
			180	Clarifications for interferences at clean-out access doors	coordination	Approved	14-May-25						
	156		180	Clarification for quantity of lockers in staff lockers	coordination	Approved	14-May-25						
				Revise colour on P2 exterior louve	Coordination	Approved	22-May-25						
	157		171	Revised Temporary fire department connection extension	Authority Having Jurisdiction	Approved	23-May-25	23-May-25	04-Jun-25	\$9,400.60	\$9,400.60		
209	158		172	Add Smoke detector in control room 1020	Authority Having Jurisdiction	Approved	29-May-25	29-May-25	23-Jun-25	\$1,578.50	\$1,578.50		
207			181	Delete light fixtures over M37 in rooms 1064 and 1075	coordination	Approved	29-May-25						
211	159		170	Extend thresholds at balcony doors	coordination	Approved	29-May-25	29-May-25	02-Jun-25	\$1,650.00	\$1,650.00		
160	4		173	Relocate P2 Fire hydrant to P1	Coordination	Approved	04-Jun-25	04-Jun-25	23-Jun-25	\$20,973.70	\$20,973.70		
214	161	2	177	P1 temporary ext signage	Coordination	Approved	11-Jun-25	17-Jun-25	03-Sep-25	\$4,642.00	\$4,642.00		
212	162		180	Flow switch, supervised valve and ATS wiring revision	Coordination	Approved	11-Jun-25	17-Jun-25	18-Jun-25	\$9,350.00	\$9,350.00		
	163		174	Stairwell signage revision	Coordination	Approved	12-Jun-25	30-Jun-25	08-Jul-25	\$2,005.58	\$2,005.58		
218R	164			Cancelled Add countertop fill at retherm ovens in servery millwork	Coordination	Approved	09-Sep-25						
216	165		179	Revised - Relocate main floor pot lights conflicting with memory box millwork	Coordination	approved	08-Oct-25	08-Oct-25	08-Oct-25	\$1,092.30	\$1,092.30		
	166		175	Additional heaters in temporary space transition areas	Coordination	approved	08-Jul-25	18-Sep-25	18-Sep-25	\$3,290.10	\$3,290.10		
221	167		181	Cancelled Addit onal sign holders for IPAC	client request	under review	09-Sep-25			\$12,510.42			
			182	Delete Remove illuminated ext sign glass at doors 1063, 1076, 1064	coordination	approved	22-Sep-25	22-Sep-25	26-Sep-25	\$2,886.95	\$2,886.95		
			190	Revise stairwell light fixture type K5 in phase	ministry	approved	24-Jul-25	24-Jul-25	16-Nov-26	\$26,994.61	\$26,994.61		
			184	Replace pumps #R20 & 21	coordination	approved	13-Aug-25						
220			176	Add closers to link doors	coordination	approved	12-Aug-25	12-Aug-25	18-Aug-25	\$2,118.60	\$2,118.60		
	168		185	Revised - Existing Generator modifications and replacement oil tank pad	coordination	approved	25-Aug-25						
			186	Revised RV 1-4 Operation Clarification	coordination	approved	11-Sep-25						
			186	Existing generator fuel tank upgrade clarification	coordination	approved	27-Aug-25						
	169		227R2	Millwork modifications for kitchen sink drains and kitchen equ ventilation	Design Improvement	approved	03-Sep-25	16-Oct-26	27-Oct-26	\$38,332.29	\$38,332.29		
223R1	170		260	CO 156 referenced - East parking storm interface with light pole	coordination	approved	29-Aug-25	29-Aug-25	29-Aug-25	\$17,908.00	\$17,908.00		
			188	Corner guards at elevator door jams	customer request	approved	03-Sep-25	09-Oct-25	09-Oct-25	\$4,259.20	\$4,259.20		
			189	Fold down grab bar material order	code deficiency	approved	04-Sep-25			\$49,401.00			
			190	Dishwasher fan control	coordination	approved	09-Sep-25						
			191	Revised Repair wall finishes at fold-down grab bar removals	code deficiency	approved	09-Sep-25						
			192	Fold down grab bar carrier anchoring detail	code deficiency	approved	09-Sep-25						
			199	additional soiled utility room signs	Design Improvement	approved	11-Sep-25						
234	171		199	revised additional notifier paging relay	owner requested	approved	08-Oct-25	13-Jan-26	13-Jan-26	\$11,117.70	\$11,117.70		
230	172		184	Revised LFR track location above tubs	owner requested	approved	16-Sep-25	09-Oct-25	09-Oct-25	\$3,006.30	\$3,006.30		
231	173		185	Acid med fridge outlet to med room	owner requested	approved	17-Sep-25	09-Oct-25	09-Oct-25	\$4,759.70	\$4,759.70		
			202	add hose bin in janitor 1065	owner requested	approved	18-Sep-25	10-Oct-26	16-Jan-26	\$1,613.70	\$1,613.70		
233	174		202	Revise stairwell door wall stops to floor stops	coordination	approved	18-Sep-25	10-Oct-26	16-Jan-26	\$1,613.70	\$1,613.70		
			182	Replaced combination faucet eyewash stations with faucets only	customer request	approved	23-Sep-25						
226		4	187	fold down shower benches in shower rooms	coordination	approved	24-Sep-25	24-Sep-25	24-Sep-25	\$4,163.50	\$4,163.50		
			193	Revised LFR track location above tubs	coordination	under review	10-Oct-25						
			194	Clarification to wandguard blue integration with access control system	coordination	approved	29-Oct-25						
			175	Revised stair 5 door card readers wit combination keypad	customer request	approved	03-Nov-25	03-Nov-25		\$10,237.70			
			195	Clarification to snow removal plan on A600	coordination	approval	11-Nov-25						
			176	Revised slab reinforcing detail for P2	Design Improvement	approved	11-Nov-25						
237	177		191	Additional Hi-D access cards	customer request	approved	18-Nov-25	18-Nov-25	24-Nov-26	\$2,963.40			
	178			provide wall switch for #77 in hair salon 1103	customer request	approved	19-Nov-25						
			196	Accepted alternate light fixtures P2	Design Improvement	approved	26-Nov-26						
			179	Revised light fixtures type K5 in P2 stairwells	Design Improvement	approved	26-Nov-26						
			180	provide punch-pad locks on control room 1020 and hair salon 1103	customer request	approved	01-Dec-26						
			181	Revised combination eye wash stations in P2	customer request	approved	03-Dec-26						
			197	Clarification to Main floor coffee maker receptacles	customer request	approved	09-Dec-26						
			200	Revision to P2 shaft E dimensions	Design Improvement	approved	16-Dec-26						
250	185		271	198 Cap heating pipes in basement to accommodate demotion of building wings	coordination	approved	23-Dec-26	12-Jan-26	13-Jan-26	\$3,114.10	\$3,114.10		

Board of Management Meeting
February 19, 2026

CLINICAL SERVICES – Mel Cross, RN, Director of Care**Ministry Inspection & Compliance**

The ministry attended the home in January to conduct an inspection related to water temperatures and bathing practices. As a result, the clinical department received both Written Notifications and a Compliance Order due March 6th, 2026. Work is underway to develop a comprehensive action plan in response. A follow-up touch point with the Ministry Inspector is scheduled for February 19, 2026. Further updates and outcomes will be provided in the next Board report.

This remains a key regulatory priority, and leadership is focused on strengthening monitoring systems and accountability measures to ensure sustained compliance.

Critical Incident Overview

There were 12 Critical Incidents reported in January, compared to 9 in December.

Breakdown:

- 7 alleged abuse incidents (3 per 100 residents)
- 3 loss of essential service incidents
- 1 fall with injury
- 1 written complaint

Risk Observations:

- 62% of incidents occurred on the evening shift, indicating a potential workflow and supervision pressure point.
- Only one alleged abuse incident involved resident to resident interaction, which continues to reflect the positive impact of the new building layout in reducing these occurrences.
- All alleged abuse incidents were fully investigated, with education and discipline implemented where appropriate.
- No repeat staff involvement was identified.

Trending Context:

- January CI rate directly involving residents: 3.33 per 100 residents
- December CI rate directly involving residents: 3.75 per 100 residents

While volumes remain relatively low overall, the month-over-month and concentration on evening shifts will continue to be monitored.

Staffing & Workforce Stability

Recruitment efforts remain active to stabilize the frontline workforce and reduce reliance on agency staff. Agency coverage continues to be required to support both RN and RPN roles. Leadership is reviewing staffing patterns and ratios across units to better align resources with resident acuity and care needs.

Compassionate care for life's journey.

Key Priorities Looking Ahead

Primary focus area moving forward include:

- Finalizing and implementing the action plan to address the Ministry Compliance Order
- Strengthening leadership presence and oversight on the units to support workflow, accountability and consistency of care delivery.
- Ensuring staff are present, prepared and supported to provide care throughout the duration of their shifts
- Reinforcing expectations related to resident hygiene, treatments and documentation
- Continuing recruitment efforts to stabilize staffing and support sustainable care delivery

This work is being positioned not only as a compliance response, but as an opportunity to reinforce professional accountability, improve workflow consistency and demonstrate respect for residents and families through reliable, high-quality care practices.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New Hires/Terminations January 2026

- ❖ **13 New Hires:** 10 PSWs, 2 Housekeepers, 1 FSW
 - **Additionally Onboarded:** 1 Agency RPN
- ❖ **13 Terminations/Resignations:** 1 CSS HMKER, 1 DP PSW, 1 Dietitian, 1 FSW, 3 Housekeepers, 4 PSWs, 2 RPNs

Vacancies as of February 13, 2026

- ❖ PSW Vacancies: 3 temp. full-time, 3 perm part-time, 10 temp part-time
- ❖ RPN Vacancies: 1 perm full-time, 4 temporary full-time, 7 permanent part-time
- ❖ Dietary Vacancies: 4 perm part-time, 4 temporary part-time
- ❖ Housekeeping Vacancies: 1 permanent part-time, 4 temporary part-time
- ❖ Activities Vacancies: NA
- ❖ CSS Vacancies: 2 permanent part-time PSW, 1 permanent part-time Homemaker

Students as of February 2026

- ❖ Near North District School Board PSW Living Classroom (group of 17 Students)
- ❖ Nipissing BScN Students (21 students)
- ❖ Canadore PN Students (7 Students)
- ❖ CTS PSW Students start February 12
- ❖ Canadore PSW Students February 23

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

ACTIVITY DEPARTMENT – Mandy Gilchrist, Activities Manager

All lines filled - ACT Department

Community Involvement in Activities:

- ❖ Scollard students visited handed out valentines
- ❖ U11 North Bay Trappers - Games Night

Compassionate care for life's journey.

❖ Bonhomme Visit

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

COMMUNITY SUPPORT SERVICES – Cheryl Hamilton, RPN, Manager of CSS

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information:

Universal masking to remain in effect for the month of February. Most facilities will lift the mandate in the spring. Still numerous sick calls within our facility – new sick call tracking log created to help identify patterns/multiple sick calls for the same reason for proper follow-up with management.

Audits:

Hand hygiene audits of staff and visitors continue, resident hand hygiene audits continue, PPE audits and IPAC self-assessment audits continue.

Outbreaks:

- No outbreaks declared in January.

Immunization

- The collection of staff Measles immunization is ongoing.
- Immunizations for new resident admissions for COVID and influenza continue as required.
- RSV vaccines being offered on February 12th.

IPAC Construction Audits

Recent audits –On-going inspection to ensure IPAC preventative measures are being followed for the demolition phase. Still attending bi-weekly construction meetings. IPAC plan for tub room track relocation in review for work to be completed.

QUALITY ASSURANCE – Kathy MacDonald, RN, Manager of Clinical Quality Assurance

Falls Trends

Falls continue to be a key quality indicator. Following the transition into the new building at the end of November, a temporary increase in falls was observed, which is consistent with environmental change, resident relocation, and new staff assignments.

Monthly Fall Totals:

- December: 102 falls
- January: 81 falls

This reflects a 21 fall reduction month over month, representing an approximate 21% decrease from December to January.

The reduction in January suggests early stabilization following the environmental transition and indicates that current mitigation strategies are having a positive impact.

Critical Incident Summary for 2025

Type	Staff to Resident	Confirmed	Resident to Resident	Confirmed	Visitor to Resident	Confirmed	2024 Total	2025 Total	% Change
Abuse (physical)	5	4	18	16	0	0	19	23	↑4= 21%
Abuse - Verbal	0	0	0	0	0	0	3	0	↓3= -100%
Abuse - sexual	0	0	1	0	0	0	4	1	↓3= -75%
Abuse - emotional	7	5	0	0	3	3	18	10	↓8= -44%
Abuse - Financial	2	0	0	0	0	0	5	2	↓3= -60%
Abuse - Neglect	7	3	0	0	0	0	25	7	↓18= -32%
Total							74	43	↓31= -42%
Improper Tx	3	2	0	0	0	0	2	3	↑1= 50%
Missing Narc							5	5	0%
Environmental Hazard							1	2	↑1= 100%
Missing res with injury							0	0	0%
Missing res > 3hrs							0	0	0%
Missing res < 3hrs no injury							1	2	↑1= 100%
Outbreak							8	8	0%
Incident that causes injury							16	14	↓2= 12.5%
Unexpected death							1	3	↑2= 200%
Misuse/Misappropriation of money							4	0	↓4= -100%
Total							112	80	↓32= -29%

In reviewing our 2024–2025 comparative CIS reporting data, we are seeing an overall reduction in total reportable and confirmed incidents. This reflects continued strengthening of reporting processes, staff awareness, and early intervention strategies.

Compassionate care for life's journey.

At the same time, our analysis identifies specific areas requiring targeted quality focus, particularly resident to resident physical interactions and confirmed emotional abuse involving staff. These trends are being actively addressed through internal systems.

Our approach remains proactive, data driven, and aligned with legislative expectations for abuse prevention, and incident management.

Systems are stabilizing.

- 38 fewer reportable incidents year over year
- 37 fewer confirmed incidents

This suggests:

- Improved preventive interventions
- Strengthened internal reporting culture
- Earlier risk identification

1. Resident to Resident Physical Incidents

Resident to resident interactions continue to represent the highest behavioural risk category, consistent with sector wide dementia and responsive behaviour trends.

Current Actions:

- Behavioural care plan reviews
- Environmental scanning
- Targeted responsive behavior PSW coaching

With the transition to the new building, increased space, improved sightlines, and enhanced environmental design are anticipated to reduce congestion, overstimulation, and physical proximity triggers, which may contribute to a reduction in resident to resident physical incidents moving forward.

2. Emotional Abuse (Staff to Resident)

No incidents involved physical harm. Results reinforce the need for ongoing professional practice education.

Current Actions:

- Refresher education on respectful communication
- Progressive discipline applied when warranted
- Trend monitoring
- Coaching as needed
- Leadership rounding

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3. Narcotic Discrepancies

All narcotic discrepancies were identified through internal reconciliation processes, demonstrating that our control mechanisms are functioning as intended. There was no suspicion of diversion and incidents did not require CNO involvement. As legislatively required, police were notified of all incidents (police elected not to proceed with investigations).

Current Actions:

- Continued unannounced audits
- Reinforcement of shift to shift reconciliation
- Progressive discipline applied when warranted
- Ongoing monitoring

4. Outbreaks

Outbreak frequency remains consistent year over year and reflects seasonal respiratory trends rather than systemic breakdown. There has been a decrease in the duration of respiratory outbreaks and a decrease in the number of residents affected, reflecting adherence to IPAC practices, audits, education, and cohorting and surveillance.

Six respiratory outbreaks occurred, ranging from 11-36 days in duration. One resident death was associated with a respiratory outbreak (underlying comorbidities existed). Two enteric outbreaks were declared in 2025, ranging from 10-19 days in duration.

Summary

The home continues to meet legislative requirements for abuse prevention, reporting, investigation, and annual program evaluation. Corrective actions are implemented in real time where risk is identified.

These measures reinforce the home's commitment to transparency, resident safety, and timely external reporting.

2026 Quality Focus Areas:

1. Responsive Behaviour Management
2. Police will be notified of all alleged, suspected, or witnessed instances of abuse, in accordance with legislative requirements and organizational policy.
3. Professional Communication Reinforcement

Compassionate care for life's journey.

4. Controlled Substance Oversight
5. Injury Prevention Trend Analysis

Our goal is not simply reduction of incidents, but reduction of risk through earlier identification, stronger supervision, and continuous staff education.

As complexity of resident acuity increases across the sector, our responsibility is to continuously strengthen safeguards, not assume stability.

HEALTH AND SAFETY – Julie Pilkey, Manager of Occupational Health, Safety, and Wellness

ADMISSIONS – Alysia Loyer, Resident and Family Navigator

8.14



Municipality of Calvin Newsletter

Issued March 19th, 2026

Municipal Office

1355 Peddlers Dr.
Mattawa, ON
POH 1V0

Hours of Operations

Monday to Friday
8:30 a.m. to 4:00 p.m.

Phone Number

705-744-2700

Fax Number

705-744-0309

Email

administration
@calvintownship.ca

Website

www.calvintownship.ca

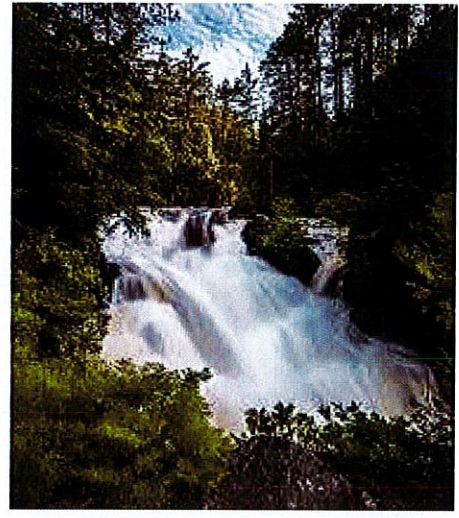
Facebook

Municipality of Calvin

After Hours Number

705-497-6961

Roads, Livestock Evaluator
etc.



Spring is coming!

This picture is of the beautiful Eau Claire Gorge located in our wonderful township.

We are pleased to present the March 2026 edition newsletter to let you know what the Municipality has been doing over the long cold winter.



Register to Vote

<https://vreg.registertovoteon.ca/en/home>

MUNICIPAL ELECTION OCTOBER 26, 2026

The staff at the Corporation of the Municipality of Calvin are busy preparing for the 2026 elections. The CAO and Deputy Clerk are participating in MMAH (Ministry of Municipal Affairs) and AMCTO (Association of Municipal Managers, Clerks and Treasurers of Ontario) training currently taking place and in the coming months to prep the corporation for election day October 26th, 2026.

We encourage people interested in running for Mayor or a member of Council to take advantage of training being offered now. Whether you are new and have not been in municipal politics before or if you are running for an additional time, refer to our Website www.calvintownship.ca under the Municipal Elections tab for Education Opportunities offered by AMO for Potential Candidates. You can also check out the Association of Municipalities of Ontario (AMO) website www.amo.on.ca directly to keep up to date on the latest training dates and courses.

Are you interested in running for office in 2026?

Workshop Series
The Association of Municipalities of Ontario offers free online workshop series

CALVIN LANDFILL 111 Adams Road

CALVIN RECYCLES Keep up the good work! **You are making a difference!**

Oct. 1 to Mar 31 Tues. 1pm-4pm Sat. 10am-3pm

Apr. 1 to Sept. 30 Tues. 1pm-6pm Sat. 10am-3pm

Shaping our Future Together



Entirely funded by the Government of Canada through the Canada Community Building Fund, the development of the Municipality's Strategic Plan is currently underway. A municipal strategic plan helps guide Council's decision-making by identifying the priorities and goals that matter most to the community. It serves as a roadmap for the coming years, helping to shape municipal initiatives, projects, and investments so they reflect the needs and aspirations of residents.

We recognize that a strategic plan can only truly reflect the community's vision if residents participate and share their perspectives. To support this, daytime

and evening public consultation meetings were held, along with a community survey. Information about these opportunities was shared through direct mail, social media, and advertisements in the Mattawa Recorder. A copy of the community survey was also distributed by direct mail, made available online, and both surveys and invitations to the consultation meetings were handed out to residents at the landfill site. In total, six residents joined the two consultation sessions, which were also attended by Council members.

Council itself and staff will hold planning meetings where they will share their input into the plan and will be working through the information gathered during the engagement process as they design the plan, with completion expected by the end of May. The Strategic Plan will help shape the Municipality's direction and priorities for the coming years.

We invite all residents to participate in the Strategic Plan survey. This is your opportunity to help shape the future priorities, programs, and services in the community.

The deadline to complete and submit the survey is 4:00 p.m. on Thursday, March 26, 2026. We encourage everyone in your household to take part—every voice matters! Your input will help Council make informed decisions that reflect the needs and priorities of the community. The final report will be uploaded to <https://www.calvintownship.ca/en/municipal-services/plans-and-studies> as soon as it is completed.



Building Condition Assessment

Funded through the Ontario Community Infrastructure Fund (OCIF), Read Jones Christoffersen Ltd. recently completed a comprehensive building condition assessment of the municipality's public works, fire and municipal office, and recreation facilities.

A building condition assessment is a detailed evaluation that examines the current state of a building's structural, mechanical, electrical, and overall physical components. The purpose of this assessment is to identify maintenance needs, potential risks, and the expected lifespan of building systems. It also estimates renovation and replacement costs based on today's values, providing a realistic picture of financial requirements for each facility.

This assessment will provide valuable guidance to Council, supporting both short- and long-term asset management planning to ensure municipal facilities meet the community's needs safely, efficiently, and sustainably for years to come.

The final report will be uploaded to <https://www.calvintownship.ca/en/municipal-services/plans-and-studies> as soon as it is completed.

Asbestos Management and Asset Retirement Obligation

The municipality has retained Englobe Corp to develop and implement a comprehensive asbestos management program and Asset Retirement Obligation (ARO) financial framework for our municipal facilities. ***This project is funded through the Ontario Community Infrastructure Fund (OCIF).***

The municipality is required by law to properly identify and manage asbestos-containing materials in buildings where they may be present.

In addition to workplace safety requirements, municipalities must also meet updated financial reporting standards established by the Public Sector Accounting Board. These standards require municipalities to identify and estimate the future costs associated with the safe removal and disposal of hazardous materials, such as asbestos, when buildings are renovated, replaced, or retired. These future financial responsibilities are referred to as Asset Retirement Obligations.

The information gathered through this program will also be used by the municipality's auditors to confirm that the municipality is meeting these accounting and reporting requirements and that potential future liabilities are properly documented.

Beyond regulatory compliance, this work supports the municipality's broader asset management planning. By identifying where asbestos may exist and estimating potential remediation costs, Council will have more accurate information to guide long-term budgeting, capital planning, and infrastructure decisions.

Completing this work ensures the municipality meets legislative requirements, protects the health and safety of workers and contractors, and provides Council with reliable information to support responsible and sustainable financial planning. The final report will be uploaded to <https://www.calvintownship.ca/en/municipal-services/plans-and-studies> as soon as it is completed.



MEET YOUR STAFF!

Danielle Albright

Administrative Assistant/Landfill Attendant

"I suggested this, so I'm the first of the staff that gets to introduce themselves."

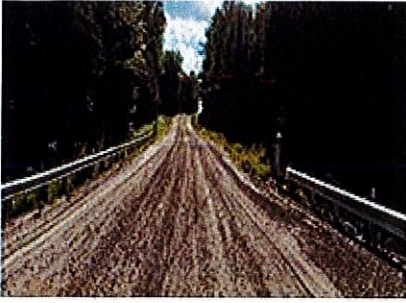
My name is Danielle Albright, born and raised Calvin resident. I've lived here most of my 53 years, tried southern Ontario and North Bay, but came back to my backwoods roots.

I have been a resident, a councillor and now I've had the pleasure of joining the hard working team at the Corporation of the Municipality of Calvin. Many of you have seen me in my orange vest at the local landfill and you can also find me in the office three (3) days a week.

A decade ago as a councillor for this Municipality, I was one of those who believed the municipality had too many employees. Now that I'm on the other side of the table, I am understanding that in this day of age, the work is much more than I believed. With an email being so easy to send, the requests from residents, government and other municipalities is much more than it was in the days of mail.

"Although, I enjoy the front office and my list there is longer than I ever thought it would be, I truly enjoy the local landfill and look forward to seeing everyone there on Saturdays and Tuesdays."

Roads Needs Study Supports Long-Term Infrastructure Planning



Through funding provided by the Ontario Government's Pothole Prevention and Repair Program, the municipality retained JP2G Consultants Inc. to complete a Roads Needs Study. Funding from this same program also supported the purchase of a compactor used for cold patch repairs, which will help staff complete more durable pothole repairs and improve pothole repair operations across the municipality.

A Roads Needs Study is a detailed engineering assessment of the municipality's road network. Consultants evaluate the condition of roads, assess pavement quality, and identify current and future maintenance, rehabilitation, and reconstruction needs. The study also estimates the expected lifespan of road surfaces and provides cost projections for future repairs and replacements based on current values.

Municipalities in Ontario are required to maintain and regularly update an asset management plan under Ontario Regulation 588/17: Asset Management Planning for Municipal Infrastructure, enacted under the Infrastructure for Jobs and Prosperity Act, 2015. To support these plans, municipalities must maintain up-to-date information about the condition of their infrastructure assets, including roads. Completing a Roads Needs Study is one of the primary ways municipalities gather this data, and many municipalities update these studies on a regular cycle—typically every five years—to ensure planning decisions are based on current information.

The results of the study will help Council better understand the condition of the municipality's road network and the long-term investment required to maintain it. This information is used to guide capital planning, prioritize road rehabilitation and reconstruction projects, and support long-term financial planning.

By completing this work, the municipality is meeting provincial requirements, strengthening its asset management planning, and ensuring Council has reliable data to make informed decisions about maintaining safe and sustainable road infrastructure for the community. **Visit our website <https://www.calvintownship.ca/en/municipal-services/plans-and-studies> to read the report.**

Emergency Preparedness Grant Strengthens Municipal Response Capabilities

The municipality has received **funding of \$45,400 through the Community Emergency Preparedness Grant provided by the Government of Ontario**, that will help better equip the Fire Department, Public Works Department, and the municipality overall to respond effectively to emergencies.

This project proposes equipping all fire personnel with portable radios and installing a radio repeater system at the fire hall to ensure reliable, real-time communication during emergencies. The addition of five tablets will provide responders with access to mapping tools, weather information, and incident data both on-scene and at the hall, strengthening situational awareness.

To support safe and rapid response to hazardous road conditions, the project also includes purchasing two emergency road-closure trailers equipped with appropriate signage.

Together, these investments strengthen the municipality's emergency preparedness by improving communications, upgrading essential equipment, and ensuring emergency responders have the tools needed to act quickly and safely. By enhancing these capabilities, the municipality is taking proactive steps to protect residents and improve the community's ability to respond to emergencies.



8-15

March 31, 2026

The Right Honourable Mark Carney, P.C., M.P.
Prime Minister of Canada
80 Wellington St.
Ottawa, ON
K1A 0A2



Come for a visit. Stay for a lifestyle.

Via Email: pm@pm.gc.ca

Re: Mayor Crate/Deputy Mayor Metcalf - Proposed Alto High-Speed Rail Corridor – Municipal Position

At its meeting of March 24, 2026, Council considered the Proposed Alto High-Speed Rail Corridor – Municipal Position brought forward by Mayor Crate/Deputy Mayor Metcalf and passed the following motion:

Motion No. THC-260324-30

Moved by Councillor Rob Pope
Seconded by Councillor Daniel Giddings

Whereas the Government of Canada has initiated planning and consultation for the proposed Alto high-speed rail corridor between Toronto and Québec City;

And Whereas preliminary study corridor mapping released by the Alto project indicates that potential route options could pass through the Municipality of Trent Hills;

And Whereas the currently identified study corridor would have significant potential impacts within Trent Hills, including passing through two of the Municipality's three primary urban settlement areas, Campbellford and Hastings, as well as extensive agricultural lands that are central to the local economy;

And Whereas the proposed corridor raises serious concerns regarding impacts to agricultural operations, municipal roads, infrastructure, private property, and established rural and urban communities;

And Whereas there are significant unknown costs to municipalities associated with the proposed corridor, including impacts to municipal infrastructure, service delivery, transportation networks, and emergency response;

And Whereas Trent Hills and residents have not received sufficient detailed information regarding potential local impacts, including land use, environmental effects, municipal infrastructure interfaces, and long-term financial or operational implications;

And Whereas the Municipality of Trent Hills supports responsible transportation infrastructure that strengthens regional connectivity while respecting the needs of local communities;

Therefore Be It Resolved That the Council of the Municipality of Trent Hills formally opposes the currently identified Alto high-speed rail study corridor routes that would pass through the Municipality;

And Further That Council requests that the Government of Canada and the Alto project team remove Trent Hills from the study corridor and pursue alternative routing that avoids impacts to the Municipality's agricultural lands, infrastructure, and settlement areas;

And Further That this resolution be circulated to the Government of Canada, the Alto project team, Philip Lawrence, MP for Northumberland–Peterborough South, Northumberland County, other affected municipalities, and AlderVille First Nation.

Carried.

Should you have any questions, please do not hesitate to contact the Municipality.

Sincerely,



Robert Crate
Mayor



Mike Metcalf
Deputy Mayor

CC: Alto Project Team
Philip Lawrence, MP for Northumberland-Peterborough South
Northumberland County
AlderVille First Nation

8.16

A Closing Note, With Thanks — Mattawa Area Development Group

From: Vala Monestime Belter <vmb@belterworks.com>

Sent: April 1, 2026 9:49 AM

Subject: A Closing Note, With Thanks — Mattawa Area Development Group

Dear Mattawa Area Businesses and Community Partners,

About a year ago, we began conversations about forming a collaborative, regionally focused development group to support economic growth across Mattawa, Mattawan, Calvin, and Papineau-Cameron.

With your input and participation, together we were able to:

- conduct stakeholder outreach and discussions with local businesses and community leaders
- prepare a draft concept and operating approach, including mandate, scope, and governance
- identify priority opportunity areas, as well as local assets and gaps
- explore potential funding streams and partnership opportunities
- meet with the four mayors
- present the concept to each municipal council for discussion
- identify possible pilot initiatives
- compile background materials, contacts, and working notes

Thank you for the time, thoughtful input, and candid perspectives you shared. The discussions throughout were constructive, helpful, and appreciated.

We have been quiet over the past several months while reflecting on next steps and on what would be required to move this work forward in a practical and sustainable way. Ultimately, the main challenge has been identifying a sustainable model for funding and supporting the initiative over time, and we felt it important to let you know.

For that reason, we are now bringing this work to a close. We remain hopeful that the groundwork completed to date may still be useful. Should any individual or group wish to take the initiative forward, we would be pleased to share the materials and background gathered along the way. If this is of interest, please feel free to contact either one of us.

With appreciation and thanks,

Gib

Gib Wood

gibw@spenergycertified.com 519-589-244

Vala

Vala Monestime Belter

vmb@belterworks.com 705-498-2129

April 2, 2026

Re: Township of Oro-Medonte – Association of Ontario Road Supervisors Request for Provincial Legislation Amendments

Please be advised that at their regular meeting on April 1, 2026, the Council of the Corporation of the Township of East Zorra-Tavistock carried the following resolution:

Moved by Councillor Scott Zehr
Seconded by Councillor Matthew Gillespie

THAT Council supports the resolution from Township of Oro-Medonte regarding the Association of Ontario Road Supervisors request for Provincial Legislation Amendments to strengthen protections for municipal workers and contractors.

AND THAT a copy of this resolution be sent to:

- The Premier of Ontario
- Michael Kerzner, Solicitor General of Ontario
- Jill Dunlop, Minister of Emergency Preparedness and Response
- Rob Flack, Minister of Municipal Affairs and Housing
- Prabmeet Sakaria, Minister of Transportation
- MPP Ernie Hardeman
- Association of Municipalities of Ontario (AMO)
- Association of Ontario Roads Supervisors (AORS)
- Ontario municipalities

CARRIED

Please don't hesitate to contact me if you have any questions or concerns.

Yours truly,

Meaghan Vader

Meaghan Vader
Corporate Initiatives Manager/Clerk
mvader@ezt.ca



March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,

Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Kerzner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council



Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

- Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
- Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
- Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)

Premier Doug Ford

Minister of Emergency Preparedness and Response Jill Dunlop

Minister of Municipal Affairs and Housing Rob Flack

Minister of Transportation Prabmeet Sarkaria

Acting Minister of Infrastructure Todd McCarthy

Scott Butler, Good Roads Executive Director

Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



AORS
PROMOTING KNOWLEDGE. PURSUING EXCELLENCE.

Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
- Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
- A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
- A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

- Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
- Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
- Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
- Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford

8.18

From: OSUM Chair <OSUMChair@osum.ca>

Sent: April 2, 2026 3:00 PM

To: CAO <CAO@calvintownship.ca>

Subject: 2026 OSUM Conference



April 2, 2026

FROM: Jamie McGarvey, Chair
Ontario Small Urban Municipalities

RE: 2026 OSUM Conference

On behalf of the OSUM executive committee, I cordially invite members of Council and senior municipal leaders to attend the 2026 OSUM Conference in the Town of Parry Sound from **April 29 to May 1, 2026**.

OSUM is pleased to be celebrating 70 years of serving Ontario's counties, small cities and towns. From the post-War era to these post-COVID times, OSUM has witnessed changes that have shaped Ontario's municipal landscape.

Over that time, small urban communities have remained vital links that connect rural and urban Ontario. While we vary widely in size and geography, we face shared challenges. We are all struggling to make ends meet, while meeting growing demands on our people, services and infrastructure.

The OSUM Conference fosters conversation, connection and practical solutions you can take home. We're exploring priorities that matter to you, and that are key to the future of our communities – from managing incivility and strengthening local democracy, to the pressures of infrastructure, homelessness and more.

This year is also an election year of the OSUM Executive Committee for the 2026-2028 term. We invite as many communities to participate as possible so that everyone has a say in who will represent our shared interests. Nominations close April 10 at 4 p.m.

A summary of the [OSUM Program](#) is attached for your convenience. Please visit the OSUM [website](#) for the latest information and to register.

I look forward to seeing you in my hometown and OSUM host, the Town of Parry Sound.

Sincerely,

Mayor Jamie McGarvey
Chair, Ontario Small Urban Municipalities

For any inquiries, please contact osum@osum.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

To unsubscribe, please| [Opt Out](#)

155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA



2026 Ontario Small Urban Municipalities (OSUM) Conference

Hosted by the Town of Parry Sound
Charles W. Stockey Centre for the Performing Arts/ Bobby Orr Hall of Fame
2 Bay St, Parry Sound, ON P2A 1S5



- **Wednesday, April 29:** Pre-Conference Sessions, 2 to 4 p.m. followed by Welcome Reception from 5 to 7 p.m.
- **Thursday, April 30:** Full-day program with lunch, 8:15 a.m. to 4:30 p.m.
- **Friday, May 1:** Morning program, 8:30 a.m. to noon (lunch to go)



Key Speakers

- Keynote address by Althia Raj, journalist and political commentator
- Jamie McGarvey, Chair, OSUM and Mayor, Town of Parry Sound
- The Hon. Graydon Smith, Assoc. Minister of Municipal Affairs and Housing
- Chief Shane Tabobondung, Wasauksing First Nation
- Robin Jones, Chair, Association of Municipalities of Ontario
- Christa Lowry, Chair, Rural Ontario Municipal Association
- John Mascarin, Partner, Aird & Berliss, Municipal Planning



Topics

- Strong mayor powers
- Public health restructuring
- Insights into AMO's new Healthy Democracy strategies and workshops
- Strengthening municipal communications
- Revisiting AMO's groundbreaking homelessness study one year later
- AMO advocacy update
- Infrastructure challenges and solutions
- Indigenous reconciliation

8.19



March 31, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

**Ensuring Equitable Access to Housing, Enabling Infrastructure Funding for
Northern Ontario Municipalities**

Dear Prime Minister and Premier,

On behalf of the Federation of Northern Ontario Municipalities (FONOM), I am writing to acknowledge the recent Canada–Ontario partnership to increase housing supply and improve affordability through investments in housing-enabling infrastructure and reductions in municipal development charges.

FONOM supports the shared objective of building more homes and strengthening communities across Ontario and Canada. We recognize the importance of reducing barriers to housing development and appreciate the commitment from both levels of government to address these challenges.

However, we are writing to highlight a significant concern about the current program structure. Many Northern Ontario municipalities do not levy development charges and therefore may not be positioned to benefit from funding tied to their reduction. At the same time, these communities face some of the highest costs in the province to build homes and deliver infrastructure, including significantly higher per-kilometre costs for water, wastewater, and road systems, as well as smaller tax bases and vast geographic distances.

In Northern Ontario, growth still requires infrastructure, whether or not development charges are in place. Without access to comparable funding tools, these municipalities risk being placed at a structural disadvantage in their ability to support new housing development, attract investment, and contribute to broader provincial and national housing goals.

FONOM respectfully requests that both governments consider complementary funding mechanisms to ensure that municipalities without development charges are not excluded from accessing housing-enabling infrastructure investments. Ensuring equity in program design will allow all regions of Ontario to participate meaningfully in addressing the housing crisis.

Northern Ontario communities are ready to be part of the solution. With equitable support, our municipalities can continue to build homes, support workforce growth, and contribute to the long-term economic success of both Ontario and Canada.

FONOM looks forward to working collaboratively with your governments to ensure that housing and infrastructure programs reflect the unique realities of Northern communities and support growth across all regions.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read 'D. Plourde', with a long horizontal stroke extending to the right.

Dave Plourde
President, FONOM

Cc'd Hon. Gregor Robertson, Minister of Housing and Infrastructure
Hon. Rob Flack, Minister of Municipal Affairs and Housing
Hon. Graydon Smith, Association Minister of Municipal Affairs and Housing
Hon. Patty Hajdu, Minister Jobs and Families and Minister responsible for FedNor
Pauline Rochefort, MP Nipissing-Timiskaming and Parliamentary Secretary Rural Development
Viviane Lapointe, MP Sudbury, Chair Northern Ontario Caucus and Member Standing Committee on National Defence
Rick Dumas, President NOMA
Christa Lowry, President ROMA
Robin Jones, President of AMO
FONOM Member Municipalities

Resolution – Equitable Access to Housing and Infrastructure Funding for Northern Ontario Municipalities

Date: March 31, 2026

WHEREAS the Governments of Canada and Ontario have announced a joint partnership to invest in housing-enabling infrastructure and reduce municipal development charges to support housing affordability and supply;

AND WHEREAS this program provides funding primarily to municipalities that reduce and maintain low development charges;

AND WHEREAS many municipalities in Northern Ontario do not levy development charges and therefore may not be positioned to benefit from this program in the same manner;

AND WHEREAS Northern municipalities face disproportionately higher costs to build and maintain infrastructure, including increased per-kilometre costs for water, wastewater, and transportation systems, combined with smaller tax bases and vast geographic areas;

AND WHEREAS infrastructure investment is required to support housing development regardless of whether development charges are in place;

AND WHEREAS without access to comparable funding mechanisms, Northern municipalities risk being placed at a structural disadvantage in their ability to support housing growth, attract investment, and contribute to provincial and national housing objectives;

AND WHEREAS Northern Ontario communities are essential contributors to Ontario's and Canada's economy and must be supported to grow and thrive;

THEREFORE BE IT RESOLVED that the Federation of Northern Ontario Municipalities (FONOM) calls on the Governments of Canada and Ontario to ensure that housing-enabling infrastructure programs are applied equitably across all regions, including municipalities that do not levy development charges;

AND FURTHER BE IT RESOLVED that both levels of government establish complementary funding mechanisms or program streams to provide comparable support to Northern municipalities that are not eligible under development charge reduction frameworks;

AND FURTHER BE IT RESOLVED that FONOM distribute this resolution to its member municipalities for endorsement and forward it to the Prime Minister of Canada, the Premier of Ontario, the federal Minister of Housing, Infrastructure and Communities, the federal Minister of Finance, the federal Minister of Indigenous Services, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, the Ontario Minister of Northern Economic Development and Growth, and the Ontario Minister of Transportation for their consideration.

For Immediate Release

March 31, 2026

FONOM Calls for Fair Housing Funding as Development Charge Changes Risk Leaving Northern Communities Behind

Matachewan, Ontario – The Federation of Northern Ontario Municipalities (FONOM) acknowledges the recent Canada–Ontario partnership to support housing development and infrastructure investment, including funding tied to the reduction of municipal development charges.

FONOM supports efforts to increase housing supply and improve affordability across Ontario. However, the organization is raising concerns that the current program design may unintentionally place many Northern municipalities at a disadvantage.

While the program provides funding to municipalities that reduce and maintain low development charges, many Northern communities do not levy development charges and therefore may not be positioned to benefit from this program in the same way.

“We appreciate the commitment from both levels of government to address housing affordability,” said **Dave Plourde, President of FONOM**. “However, many Northern municipalities simply do not have development charges to reduce, and at the same time face some of the highest costs in the province to build homes and infrastructure.”

FONOM noted that municipalities across Northern Ontario often experience significantly higher per-kilometre costs for essential infrastructure such as water, wastewater, and roads, while also working with smaller tax bases and greater geographic challenges.

“Growth still requires infrastructure—whether or not a municipality charges development fees,” added **Plourde**. “Without access to comparable funding tools, Northern communities risk being left behind in their ability to support new housing and attract investment.”

FONOM is calling on both the Province of Ontario and the federal government to ensure that housing and infrastructure programs are applied equitably across all regions.

“We are asking for fairness in how these programs are delivered,” said **Plourde**. “Municipalities that do not levy development charges should not be excluded from accessing housing-enabling infrastructure funding. There must be complementary funding mechanisms to ensure all communities can participate in building the housing our province needs.”

FONOM emphasized that Northern Ontario communities are ready to grow and play a key role in addressing Ontario’s housing challenges.

“Northern communities are part of the solution,” said **Plourde**. “With the right tools and equitable support, we can continue to build homes, attract residents, and contribute to Ontario’s long-term growth.”

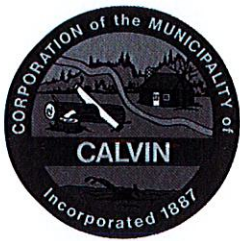
Looking Ahead

FONOM remains committed to working collaboratively with all levels of government to support economic development, improve infrastructure, and strengthen Northern communities.

“Today’s budget includes several positive steps for Northern Ontario,” said Plourde. “We look forward to continuing to work with the Province and federal partners to build on this momentum and ensure our communities have the tools they need to grow and succeed.”

Media Availability

Dave Plourde, President,
Federation of Northern Ontario Municipalities
705-335-1615 | fonom.info@gmail.com



MUNICIPALITY OF CALVIN

1355 PEDDLERS DRIVE, MATTAWA ON, POH 1V0

Tel: (705) 744-2700 • Fax: (705) 744-0309

building@calvintownhsip.ca • www.calvintownship.ca

BUILDING REPORT

MONTH: March, 2026

1. NUMBER OF PERMITS ISSUED	0
2. TOTAL MONTHLY VALUE	\$0
3. TOTAL FEES COLLECTED	\$0
4. TOTAL BUILDING VALUE TO DATE	\$28,000
5. TOTAL FEES COLLECTED TO DATE	\$310

COMMENTS:

Permit: Type: Value: Fee:

SHANE CONRAD
CHIEF BUILDING OFFICIAL

Building Report

March 2026

March 02: - Answered 6 text messages from a property owner.

- Answered 2 text messages from a property owner.

March 04: - Submitted February building report to MPAC, CMHC, and StatsCan.

- Emails and phone calls.

- Submitted February building report to council.

- Inspection report for permit 36-2025.

- Travelled to 246 Adams Rd for an inspection.

March 11: - Emails and phone calls.

- Travelled to 3070 Peddlers Dr. for an inspection.

- Met with property owner and went over their building plans.

- Plan review of new plans for permit 17-2024

March 18: - Emails and phone calls.

- Zoning research.

- Old files.

March 19: - Travelled to 3070 Peddlers Dr. for an inspection.

March 25: - Emails & phone calls.

- Inspection report for permit 36-2025.

- Travelled to 875 Homestead Rd. for an inspection.

- Research entrance permits bylaw.

March 30: - Answered text message from property owner.

- Call from property owner asking about installing a cook stove.

A handwritten signature in black ink, appearing to read 'Shane Conrad', written in a cursive style.

Shane Conrad CBO

8.22



PUBLIC SERVICE ANNOUNCEMENT

For immediate release: April 7, 2026

Health Unit Confirms 13 Overdoses, 3 Deaths in Connection with Public Safety Alert

NORTH BAY, ON - Following an [urgent public safety alert from North Bay Police Service](#) and a [notice from Nipissing First Nation](#), the North Bay Parry Sound District Health Unit (Health Unit) has confirmed 13 opioid-related overdoses were reported between March 30 and April 4 across the Nipissing district. Of the 13 overdoses, three resulted in death. Five of the nine survivors received at least one dose of naloxone at the scene.

The Health Unit has issued a community drug alert in response to these events and is advising people who use substances to take extra precautions, as street drugs may be cut or mixed with substances such as benzos (benzodiazepines), xylazine, medetomidine, fentanyl, or carfentanil.

The Health Unit advises:

- Check your drug with a testing strip, if available – though these strips can't detect many substances drugs may be cut with.
- Have naloxone on-hand and ensure your kit is well stocked.
- Use in a safe space with people you trust, and who are able to respond with multiple doses of naloxone, if needed.
- If using alone, call or text the National Overdose Response Line at [1-888-688-6677](tel:1-888-688-6677) or have a friend check-in on you.
- If your high feels unusual or if you are with someone who is experiencing an overdose, call 911.

People who use substances can access drug testing kits for fentanyl, xylazine, and benzodiazepines, as well as naloxone kits at the Health Unit or participating Needle Syringe Programs, which can be located using the [Find Supplies](#) map. Community members can access naloxone kits at [participating pharmacies](#).

For more information, visit myhealthunit.ca/naloxone.

- 30 -

Media Inquiries:

Kylie Wurdell, Public Relations Specialist

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

Your lifetime partner in healthy living.
Votre partenaire à vie pour vivre en santé.

myhealthunit.ca

📍 345 Oak Street West,
North Bay, ON P1B 2T2

☎ 1-800-563-2808
705-474-1400

📠 705-474-8252

📍 90 Bowes Street, Suite 201,
Parry Sound, ON P2A 2L7

☎ 1-800-563-2808
705-746-5801

📠 705-746-2711

IMPORTANT COMMUNITY WARNING

Between March 30 and April 4, 2026, there were 13 reported opioid-related overdoses across the Nipissing District. Of the 13 overdoses, 3 resulted in death. If you use substances:

**CHECK THE DRUG WITH
A TESTING STRIP**

**CALL 911 IF YOUR HIGH
FEELS UNUSUAL**

**PICK UP FREE
NALOXONE KITS AT THE
HEALTH UNIT**

**DON'T USE DRUGS
ALONE. USE WITH
SOMEONE YOU TRUST**



North Bay Parry Sound District

Health Unit



Bureau de santé
du district de North Bay-Parry Sound

8.23



For Immediate Release

April 8, 2026

FONOM Urges Ontario to Act as Manitoba Advances Compassionate Intervention Legislation

NORTHERN ONTARIO – The Federation of Northern Ontario Municipalities (FONOM) is calling on the Province of Ontario to move forward with legislative changes to address addiction and public safety, following the introduction of new legislation in Manitoba that enables short-term, medically supervised intervention for individuals in crisis.

FONOM has long advocated for a compassionate intervention framework that allows for timely, health-based responses when individuals are at risk of harming themselves or others due to severe substance use.

“Manitoba has taken a significant step forward in recognizing the need for intervention tools that balance compassion, care, and public safety,” said Dave Plourde, President of FONOM. **“We believe Ontario must now move with urgency to provide similar supports for our communities.”**

Across Northern Ontario, municipalities are experiencing increasing pressures on emergency services, health care systems, and community safety, as individuals cycle through crisis without access to effective intervention pathways.

“Our communities are dealing with this reality every day,” added Plourde. **“Police, paramedics, hospitals, and social services are responding repeatedly to the same individuals, without the tools needed to connect them to care. That is not working for anyone, least of all the individuals in crisis.”**

FONOM noted that the impacts of addiction-related crises are being felt directly by residents and businesses across Northern Ontario. Communities are reporting increased concerns related to break-ins, open drug use, theft, property damage, arson, and ongoing challenges with bail compliance.

“These are real, everyday impacts that people are seeing in their communities,” said Plourde. **“Residents are asking for a system that not only responds to crisis, but helps prevent it through intervention, care, and accountability.”**

Ontario Risks Falling Behind

FONOM noted that other jurisdictions, including British Columbia and Saskatchewan, are also advancing or exploring similar approaches.

“Ontario has an opportunity to learn from these provinces and act quickly,” said Plourde. **“We have been raising this issue for some time, and while the need continues to grow, progress has not kept pace.”**

A Call for Immediate Action

FONOM is urging the Province of Ontario, particularly the Ministry of Health, to move forward with targeted amendments to the Mental Health Act that would:

- Enable short-term, medically supervised intervention
- Provide pathways to treatment and stabilization
- Reduce pressure on frontline municipal and health services

“This is about ensuring people receive care when they need it most, while also improving safety in our communities,” said Plourde. “The tools exist. The models exist. What is needed now is action.”

Looking Ahead

FONOM remains committed to working with the Province of Ontario to advance a made-in-Ontario solution that reflects the realities of Northern communities and delivers meaningful outcomes for individuals, families, and communities.

“We cannot continue to respond to the same crisis with the same limited tools,” said Plourde. “Ontario has the opportunity, and the responsibility, to act.”

Media Availability

Dave Plourde, President,
Federation of Northern Ontario Municipalities
705-335-1615 | fonom.info@gmail.com

